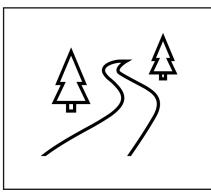


Executive summary





Product offering

- World's **first full-scale indoor** vehicle winter test arena
- Core product offer is an indoor proving ground with **cold and warm tracks**
- A digital twin of Climate Arena enables customers to conduct virtual develop in addition



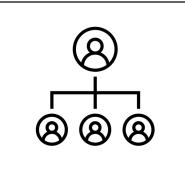
<u>Customers</u>

- German Premium OEMs are target initial Partners (yearly membership)
- Next step automotive tier 1 suppliers and further OEMs are targeted



Financing

- Investment ask is 50 million SEK to take the project from now and to approved building permit
- Project anchored with state financing institutions in Sweden and EU



Organisation

- Core team in place for development phase
- Recruitment of a full-time CEO and CFO with financing



Local authorities

- Land purchase agreement in place with local municipality
- Great relationship with municipality, local authorities and public



Tomorrow's sustainable proving ground

Climate Arena will be the world's only indoor facility capable of **bespoke**, **repeatable and consistent** weather conditions year-round from hot to cold with full-track operation. By offering digital simulation twin the indoor facility the testing is **efficient**, **timely and flexible** proving a competitive edge for partners.

Benefits to auto industry

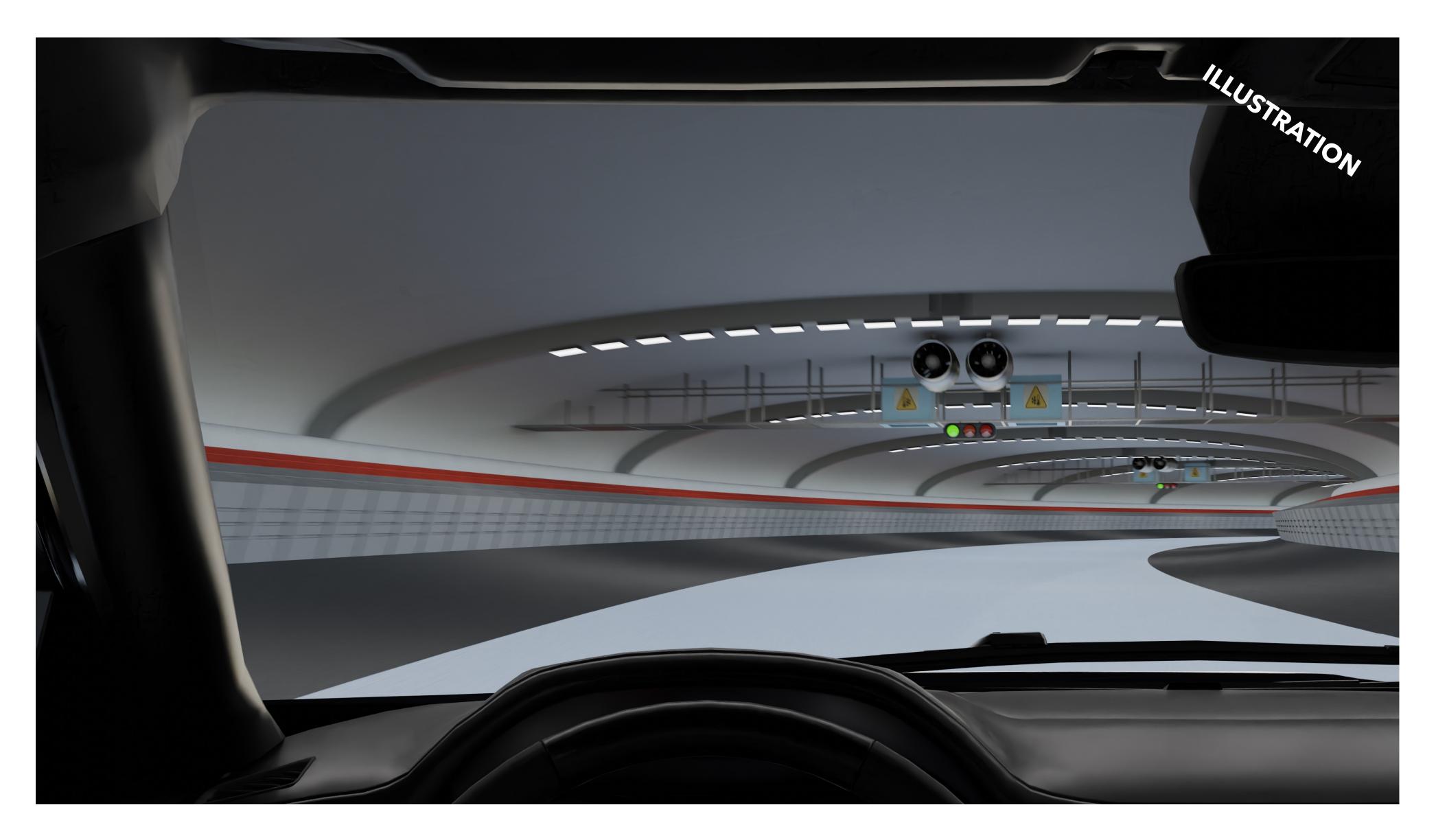
- Full Repeatability & Reliable conditions
- Decreases Development Times
- Earlier flexible Product Launches
- Improved Quality Assurance of products
- Enables "Always Fresh" products

Benefits to EU/global climate

- Contribute to **EU goal of zero road fatalities** by 2050
- Aligns with EU Green Deal 2050
- Enable technology to decrease fuel consumption & emissions

Inside Climate Arena







Climate Arena Board

BOARD

ChairmanBjörn Flink

Board memberJohanna Kriisa

Board memberSamuel Lindstedt

Board member John Hopkins **Board Member**Torsten Nilsson



Thank You!